Appendix J

, Bargen Ddinesig	Swansea Bay City Deal Po	rtfolio Loval																										5.4a
BAE ABERTAWE SWANSEA BAY City Deal	Integrated Assurance and																											
Assurance / approval / Reporting	Activity/Product	Primary client	Mar 5 7	Хв ц		020/20 දි දි		8 5 8	ar Pr	ê s		21/2022 유당	2 8	E 8	ar pr	av N		2022/20 약 융		8 5	a a	n às		2023/20 		8 5	q	रत्व Comments
Governance			N K	ž ř	5	N N	οž	۳ ۳	2 X	¥ ř	Ϋ́	ů O	žð	Ϋ́ Ψ́	N K	2 -	5 5	Ϋ́ Ϋ́	ΟŽ	ă și		< ⊉		N, A	Οž	ð ¬	Ľ.	2
Meetings	1				1 1	1 1	11																			1	гт	
Joint Committee	Meetings	SRO, JC, PoMO	x	x	x	x	x	x x x		x	x	хx	хх	xx	x	×	t i	x	x	x	x		x		x x		x	Will move to bi-monthly after June 2022. No meetings during pre election period April/May 2022.
Programme Board Economic Strategy Board	Meetings Meetings	SRO, PB, PoMO SRO, ESB, PoMO	x	x	x	x x	x x x	x x x x x x	X X X X	x x x x	X X	X X X X	X X	X X	x x		x				(X) X	(X X		X X	x x	X X	x	x Monthly meeting.
Joint Scrutiny Committee	Meetings	SRO, JSC, PoMO	x	Ŷ	x		x	x		x	Ŷ	x			Î						, Î	Ê	x			x		
Regional Section 151 Officers	Meetings	AB. PoMO	^	×				x x		x	Ŷ	x			x		ι ι			x			^ x					X Quarterly meeting
WG/UKG/PoMO briefing	Meetings	SRO, PoMO, WG, UKG	x	x x	x	x x	хx	x x x	x x	x x	x x	x x	xx	X X	хх	x x	x	x x	хx	x x :	(X)	(X	хх	хx	x x	хх	х	x Monthly meetings
PoMO Team PoMO/Project Leads	Meetings Meetings	SRO, PoMO PoMO, Project Leads	x	x x	x	x x x x	x x x x	x x x x x x	X X X X	X X X X	X X	X X X X	X X	X X	x x x x	X X	x x	X X	X X X X	XXX		(X)	X X	X X X X	X X X X	X X	x	x Fortnightly meetings x Monthly meetings
WLGA Regional City Deal Directors	Meetings	SRO, WLGA, WG	x	x	Û	x	x	x x	x	x	x	x	x	x	x	x	i î	x	x	x	c î	ĉ	x	x	x	x	x	Meetings every two months
Strategies, Policies, Processes and Plans																												
Portfolio Business Case	Strategy	PoMO, SRO, PB, JC, WCGIB		x	x	×	×	x	x				x	x x	x					xx	k x					x x	x	Originally approved by JC in March 2021. Annual update schedule between Dec and March each year. Led by PAMO, updates, consultation and approval by PB and JC prior to submission to WCGIB.
Monitoring and Evalution Plan	Strategy	SRO, PoMO		×	x			\square				\square		x x						×	<					×	x	Reviewed, updated and approved in line with Portfolio Business Case update and approval
Risk and Issue Strategy	Strategy	JC, PB, JSC, PoMO												x x										x x				Reviewed, updated and approved in line with Portfolio Business Case update and approval
Change Management	Process	JC, PB, JSC, PoMO												x x						x	۲					×	x	Reviewed, updated and approved in line with Portfolio Business Case update and approval
Communications and Marketing Plan	Plan	JC, PB, JSC, PoMO											x	x						x	<				\square	x	x	Reviewed, updated and approved in line with Portfolio Business Case update and approval
Gateway Assurance Framework	Process	JC, PB, JSC, PoMO												x						x :	¢					x	x	Approved by PB in Feb-22. Awaiting further work with UKG and WG on feedback prior to JC approval.
Anti-Fraud and Anti-Corruption Strategy	Strategy	JC, PB, JSC, PoMO										x						x						x				Review annually in Sept of each year and approved via governance boards if required
Welsh Language Guidance	Process	JC, PB, JSC, PoMO								x								x						x				Review annually in Sept of each year and approved via governance boards if required
Meeting Protocol	Process	JC, PB, JSC, PoMO										x						x						x				Review annually in Sept of each year and approved via governance boards if required
Reporting																												
Highlight Report	Monthly	SRO, PoMO, PB, JC, ESB, JSC	x	x	x	x x	x	x x	x	x x	x	x	x x	x	x	x x	t	x x	x	x	(x	x	x	x x	x	x	x	x Monthly report summarising achievement, plans and risks/issues. No report during Quarterly report month
Quarterly Monitoring Reports	Quarterly Report	SRO, PoMO, PB, JC, ESB, JSC			x		x	x	x		x	x		x	x		x		x	x	1	¢	x		x	x		Quarterly monitoring report collated by PoMO and reported through PB, JC, JSC
Integrated Assurance & Approval Plan	Quarterly Report	SRO, PoMO, PB, JC, JSC		x			x	x	x		x	×		x	x		x		x	x	1	¢	x		x	×		Quarterly monitoring report collated by PoMO and reported through PB, JC, JSC
Issues Log	Quarterly Report	SRO, PoMO, PB, JC, ESB, JSC	x	x	x		x	x	x		x	x		x	x		x		x	x	3	¢	x		x	x		Updated on a quarterly basis in line with Portfolio Risk Register and Covid Impact Assessment
Risk Register	Quarterly Report	SRO, PoMO, PB, JC, ESB, JSC	x	x	x		x	x	x		x	×		x	x		x		x	x	3	¢	x		x	x		Part of Quarterly Monitoring Report
SBCD Dashboard	Quarterly Report	SRO, PoMO, PB, JC, ESB, JSC													x		x		x	x	1	¢	x		x	x		Part of Quarterly Monitoring Report
Benefits Register Community Benefits	Quarterly Report Quarterly Report	SRO, PoMO, PB, JC, ESB, JSC SRO, PoMO, PB, JC, ESB, JSC												x	x		x		x	x	1		x		x	x		Part of Quarterly Monitoring Report Part of Quarterly Monitoring Report
Financial Monitoring	Quarterly Report	SRO, PoMO, PB, JC, ESB, JSC			x		x	x	x		x	x		x	x		x		x	х	3	< 1	x		x	x		Part of Quarterly Monitoring Report
Procurement Pipeline	Quarterly Report	SRO, PoMO, PB, JC, ESB, JSC												x	x		x		x	x	1	((x		x	x		Part of Quarterly Monitoring Report
Construction Impact Assessment	Quarterly Report Quarterly Report	SRO, PoMO, PB, JC, ESB, JSC SRO, PoMO, PB, JC, ESB, JSC			+		+								×	+	x		×	x	+		×		^	×		Part of Quarterly Monitoring Report Updated every 6 months and taken through JC for approval
Gateway Review Action Plan	Quarterly Report	SRO, PoMO, PB, JC, ESB, JSC SRO, PoMO, PB, JC, ESB, JSC				x					x	×		x	×		x	×	x	x	,		x		x	x		Gateway 0 recommnedation report produced annually in July; approved through governance by Sept and
Regional Audit Action Plan	Quarterly Report	SRO, PoMO, PB, JC, ESB, JSC	×				+	+	×		x		+	*	, , , , , , , , , , , , , , , , , , ,	+	×		×	×	+		×		×	x		progress reported on a quarterly basis Audit recommendations provided in April of each year with Quarterly monitoring on progress against actions
Annual Report	Annual	SRO, PoMO, PB, JC, ESB, JSC SRO, PoMO, PB, JC, ESB, JSC	×	x ×	+		+		x	x x		+Ĥ	+	-	H	+				+	+ ,	. x	x	\vdash	Ĥ	Ê		Adult recommendations provided in April of each year with quartery monitoring on progress against actions Annual report detailing status and progress made over last 12 months across the Portfolio
Assurance									<u> </u>						I_I						1.1.	1						
Level 1 - Functional Assurance (Internal)																												
Technical, due diligence, data security and financial	Internal procedures	PoMO			Π		x					x					x			x			x			x	Π	Aligned to PoBC update and Gateway assurance process
Level 2 - Independent						_																				_		
OGC Gateway Process	Risk Potential Assessment	SRO, PB, PoMO		x										\square						\square								SRO appointment in June 2020. RPA submitted
OGC Gateway Review Process	Stage Gate 0 Portfolio Strategic Assessment	SRO, PB, PoMO, JC			x						x						x						x					Last Gateway Review completed July 2023 Amber / Green rating awarded. Next review mid July 2024
Accounting Officer Review (AOR)	Accounting Officer Review (AOR)	SRO, PB, PoMO, JC, WCGIB				x	x	ĸ								LT									\Box			A one-off exercise to approve Portfolio business case in 2021. All AOR recommendations were completed.
Level 3 - Audit																	_											
External Audit	Annual Wales Audit Recommendation Report	AB, PoMO	IA		x	x x				x	x x		Π	\square		x	x	x		Π	\square	\square	x x	x				Annual Wales led Audit recommendation report with approval at JC by Sept each year
Internal Audit	PCC Annual Audit Recommendation Report	AB, PoMO				x		x	x					x	x						< x						x	Pembrokeshire Council led internal audit. Report due each year in March with approval at Programme Board in April. Submission to July JC
			· · · · ·			_	_			-							_				_			·			السمه	

Bargen Ddinesig	Pembroke Dock Marine																									
City Deal	Integrated Assurance and	Approval Plan																								
Assurance / approval / Reporting	Activity/Product	Primary client	Last review date	Apr May Jun Jul	2019/20 Dry de S	Nov Jan Dec	Feb Mar	Apr May Jun	2020/202	1 Nov	Jan Feb	Mar Apr May		121/2022	Jan Feb	Mar Apr	May Jun Jul	2022/2 Bny Gog	Dec Nov	Jan Feb Mar	Apr May Jun	202 Bink	23/2024	Jan Feb	Mar	Comments
Governance			1																							
Meetings																										
PDM Programme Board	Meeting	PCC, Partners, PoMO, PB																x	x x x	x x x	x x x	3	ĸ	×	×	To be established. TOR Written. Bi-monhtly meetings TBC. Chaired by the SRO of PCC
Project Board	Meeting	PCC, Partners, PoMO					x x																	x	x	Partners proposing monthly update meetings initially PCC invited
Pembrokeshire County Council Milford Haven Port Authority	Council Meetings internal PDI meetings	PCC, MHPA MHPA				x	XX	x x x x	xx	XXX	xx	xxx	xxx	xxx	K X X X	XX	x x x	xx	XXX	xxx	x x x	XXX	x x x	XXX	XXI	monthly meeting PDI board meet weekly
Celtic Sea Power	PDZ meetings	WDSL				· ·	× × ·	· · · ·				× × ×	× × × ·			× ×	× × ×	~ ~	× × ×	· · ·	· · ·	· · ·			Ĵ	Weekely progress meetings / monthly reporting and review of schedule Risk Register and budget
ORE Catapult	MEECE update	OREC					xx	* * * *		* * *	x x	* * *	* * * *	x x x		× ×	* * *	* *	* * *	* * *	 * * *	* * *	* * *	* * *	x x 1	underway. Steering group meet twice a month Monthly progress meeting
Pembrokeshire Coastal Forum	META update	PCF																								Monthly progress meeting
Partner collaboration meetings	Collaboration meetings to govern progress	Partners										x x x		x x x			x x x									We have held the First Collaboration meeting and this will now progress during 2022
Joint Committee	Meeting	SRO, JC, PoMO						x	×		xx		x x				×			x x						Monthly meeting, bi monthly after June 22
	Meeting	SRO, PB, PoMO													* * * *			×			×	x 3				
SBCD Programme Board	-							x 3	x x																	Monthly Meeting
Joint Scrutiny Committee	Meeting	SRO, JSC, PoMO SRO, FSB, PoMO																								Bi monthly meeting
Economic Strategy Board PoMO / Project Leads Team Meeting	Meeting Meeting	SRO, ESB, PoMO PoMO, Project Leads				×	+	- x .	x x	xxv	xx	x x x x x	x x x	XXX	x x x x	x x	x x x	X X	x x x	x x x	x x x	XXX	x x x	X X V	x x	Monthly meetings Monthly meetings
Risk Critical Friends	Meetings	PoMO, IA, Proc, Risk				×	x x			x x x				- Î l						. ^		<u> </u>	<u> </u>		Ê	Monthly meetings
Uk and Welsh Gov Policy Workshops	Meetings	SRO, PoMO																ш								
Strategies, Policies, Processes and Plans PDM Business Case	Strategy	SRO. PoMO. PB. JC. JSC	Jan-20			1 1 - 1 - 1	x x	<u> </u>											XX				x		1 5	Business Case Addendum Sept 2023
Project Implementation Plan	Plan	SRO, PoMO, PB, JC, JSC SRO, PoMO, PB, JC, JSC	Jan-20 Jan-20			x	* ×	x 3		x	x	+++	+++	++	+++	+++				+++			<u>+</u> +-		+	pusiriess Gase Audenium1 Sept 2023
Communications Plan	Plan	SRO, PoMO										x	x	x	x	x	x		x	x	x	x	x	x		
Reporting																										
Risk Register	Report	SRO, PMO, PB, JC, JSC	Mar-22								x x	x x x	x x x	x x x	« x x x	x x	x x x	x x	x x x	x x x	x x x	x x x	x x x	x x x	x x	Partners maintain individual RRs in accrodance with element leads
Project issues log	Report	SRO, PMO, PB, JC, JSC	Mar-22								x x	x x x	x x x :	x x x	x x x x	x x	x x x	x x	x x x	x x x	x x x	x x x	x x x	x x x	x x ^I	Live document (updated monthly at PDM Board meetings)
Highlight report	Live document (updated monthly, except on	SRO, POMO, PB, JC, JSC,	Mar-22								x	· ·	• •	× ,		~	x x	~ ~	~ ~	× ×		v ,			_	Monthly Report, apart from when Q Monitoring takes place
Quarterly Monitoring Report	quarterly reporting months) Quarterly Report	ESB SRO, POMO, PB, JC, JSC,	Jan-22				-++			- <u>^</u> _^	-	<u> </u>	<u> </u>			Ê	<u> </u>	Î,		^ ^		- ^ /	Ŷ			
Integrated Assurance & Approval Plan	Quarterly Report	ESB SRO, POMO, PB, JC, JSC,									×	x	×	x	x	x	x		x	x	×	×	×	x		Quarterly Report
		ESB	Mar-22								x	x	x	x	x	x	x		x	x	x	x	x	x		Quarterly Report
Covid Impact Assessment	Quarterly Report	SRO, POMO, PB, JC, JSC, ESB	Jan-22								×	×	×	x	×	×	×		×	×	×	x	×	×		Quarterly Report
Benefits Register	Quarterly Report	ESB SRO, POMO, PB, JC, JSC,	Jan-22												x	x	x		x	x	x	x	x	x		Quarterly Report
Community Benefits	Quarterly Report	ESB SRO, POMO, PB, JC, JSC,	Jan-22												×	×	x		×	x	x	x	x	×		Quarterly Report
Financial Monitoring	Quarterly Report	ESB SRO, POMO, PB, JC, JSC,	Jan-22								x	-	~							x				x		Quarterly Report
Procurement Piceline	Quarterly Report	ESB SRO, POMO, PB, JC, JSC,	Jan-22								^	-		-	-	^	· ·		^	^	^	^	^		_	Quarterly Report
Construction Impact Assessment	Quarterly Report	ESB SRO, POMO, PB, JC, JSC,	Jan-22												×	×	x		x	×	x	×	x	×		
	Quarterly Report	ESB														x	x		x	x	x	x	x	x		Quarterly Report
Assurance																										
Level 1 - Functional Assurance (Internal)	1																									
Technical, due diligence, data security and financial	Internal procedures	PoMO, Project Lead							×					×				x				3	ĸ			PDM does not have this in place or know what this is currently.
Level 2 - Independent											<u> </u>													•		
OGC Gateway Process	Risk Potential Assessment	SRO, PB, PoMO	TBC			x																				
OGC Gateway Process OGC Gateway Process	Project Assessment Review (PAR) Gate 0 Programme Strategic Assessment	SRO, PB, PoMO, JC SRO, PB, PoMO, JC	TBC		+++	++++	x	+ $+$ $+$	+++		+++	+++	+++	++	+++	+++		$\left \right $	+++		+++	+	+	+++		DCA Rating - Amber - Feb-20
	aan rugraanne Georgie / 39855/191		твс												x x x				x x	x	x x	5	x			PCC as SRO are leading the pre Galeway review proforma drafting. PDM Partners are updating the Scales in the form of brief addredmans. PDM partners have requested PbMD provide the narraftine of caleway flowine, as usch has card sign that the dates are advanced. PbMD provide the transmission the builtens case need to go through CHy Deal Governmon for approval. There is also a query whether PDM as dicated given the projects are all delivering their respective projects, which are all considered to be post Cale 3. These have not been agreed with law Williams but are being progressed and was caused have the sen shared with all partners and there give 31020223. The blated builtings cales have not been shared with all partners and they are none in the moreas of drafting the Scales in the form of their addredmans. Sterember 2016 as discusted date for some and they are none in the processed of whom the Scales in the form of their addredmans. Sterember 2018 as discusted date for the addredmans and the scales have been shared with all partners and they are none in the morease of drafting the Scales in the form of their addredmans. Sterember 2018 the Scales that the scale scales are called able to the scales have based and the scale scales have been shared able for the scales are based and the scale scales have been shared based to processed of addredmans. The scales have based and the scale scales have been the scale scales have based and the scales are scales have based and the scale scales have based and the scales are scales have based and the scale scales have based and the scale scales have based and the scales are scales have based and the scale scales have based and the scales are scales have based and the scale scales have based and the scales are scales have based and the scale scales have based and the scales are scales have based and the scale scales have based and the scale scales have based and the scales are scales have based and the scale scales have based and the scale scales have ba
OGC Gateway Process OGC Gateway Process OGC Gateway Process OGC Gateway Process	Gate 1 Business Justification Gate 2 Delivery Strategy Gate 3 Investment Decision Gate 4 Readiness for Service	SRO, PB, PoMO, JC SRO, PB, PoMO, JC SRO, PB, PoMO, JC SRO, PB, PoMO, JC	TBC TBC TBC TBC																						1	the gateway review, this allows for the completion of the WEFO funding and take into consideration the availability of resource during the summer holdsys.
OGC Gateway Process	Gate 5 Operations Review & Benefits		TBC																				x			PDM Assurance Review 25-27 Septmber 2023
Level 3 - Audit								_																		
Audit	Audit	SRO, PB, PoMO, JC				IA	IA IA	WAQINAO						3	x x x											Annual audit

Bargen DdinesigSwansea District & Waterfront Digital District BAE ABERTAWE SWANSEA BAY City Deal Integrated Assurance and Approval Plan

Assurance / approval /	Activity/Product	Primary client		22/20		_ :	>	- -	. 0		3/20		0	c	۵	5	Comments
Reporting	,	,	Jar	Fel	Mar	Å	Ma		Alle	Sel	ő	Ň	De	Jar	Fe	Ma	
overnance																	
leetings																	
Project board	Live document	CCS	х	x	x	x :	x :	x >	x	x	x	x	х	х	x	х	Monthly Meeting
City and County of Swansea	Council Meetings	CCS	x	x	x	x :	X :	x >	x	x	x	х	x	х	x	x	Monthly Meeting
JWTSD	UWTSD meetings	UWTSD			х					x		x			x		Quarterly Meeting
Project Partners	Meetings	Partners	x	х	x	x :	X :	x >	x	x	x	x	x	х	x	х	Monthly Meeting
oint Committee	Meetings	SRO, JC, PoMO	x		x	:	x	,	:	x		x			x		Monthly Meeting, moving to bi monthly June 2022
Programme Board	Meetings	SRO, PB,PoMO	х	х	x :	x	x :	x	x	x	х	х	x	х	x	x	Monthly Meeting
Economic Strategy Board	Meetings	SRO,ESB.PoMO	x		х		х)	:	x		х		х		х	Bi monthly
Joint Scrutiny Committee	Meetings	SRO, JSC, PoMO	х		x		x)	:	x		х		х		x	Bi monthly
PoMO / Project Leads Team Meeti	i Meetings	PoMO, Projec Leads	х	x	x	x :	X :	x >	×	x	x	x	x	х	x	x	Monthly Meeting
Jk and Welsh Gov Policy Worksho	Meetings	SRO, PoMO							1								
Risk Critical Friends	Meetings	PoMO, IA, Proc, Risk															
essons learned workshop	Meetings	Partners				_			_	_	+	1_	L	<u> </u>			
Comms group	Meetings	Partners								_		<u> </u>	<u> </u>	<u> </u>			
Strategies, Policies, Processes a																	
Project business case	Strategy	SRO, PoMO, PB, JC, JSC															
Project Implementation Plan	Plan	SRO, PoMO, PB, JC, JSC															
Reporting																	
Highlight Report	Mothly Report	SRO, PoMO, PB, JC, JSC, ESB		x	x		x :	x	x	x	Т	x	x	1	х	х	monthly apart from when Q Report is due
Risk Register	Regular Report	SRO, PMO, PB, JC, JSC	x			x)	:		x	-	1	x			Quarterly
Project issues log	Regular Report	SRO, PMO, PB, JC, JSC	x		x		x)	_	x	-	x		x		x	Quarterly
Quarterly Monitoring Report	Quarterly Report	SRO, PoMO, PB, JC, JSC, ESB	x			x)	_		x	-		x			Quarterly reporting
ntegrated Assurance & Approval I	Quarterly Report	SRO, PoMO, PB, JC, JSC, ESB	x			x)	_		x	-		x			Quarterly reporting
Benefits Register	Quarterly Report	SRO, PoMO, PB, JC, JSC, ESB	x			x)	_		x	-		x			Quarterly reporting
Community Benefits	Quarterly Report	SRO, PoMO, PB, JC, JSC, ESB	x			x)	_		x			x			Quarterly reporting
inancial Monitoring	Quarterly Report	SRO, PoMO, PB, JC, JSC, ESB	x		:	x)	:		x	-		x			Quarterly reporting
Procurement Pipeline	Quarterly Report	SRO, PoMO, PB, JC, JSC, ESB	x			x)	_		x	_		x			Quarterly reporting
Construction Impact Assessment	Quarterly Report	SRO, PoMO, PB, JC, JSC, ESB	x		:	x)	:		x	1		x			Quarterly reporting
Assurance			_			_		_				<u> </u>	<u> </u>	<u> </u>			
_evel 1 - Functional Assurance ((Internal)																
,						-	-		-	-	-	T	-	-		_	
Fechnical, due diligence, data security and financial	Internal procedures	PoMO, Project Lead								x							Annual review
evel 2 - Independent																	
OGC Gateway Process	Risk Potential Assessment	SRO, PB, PoMO															
DGC Gateway Process	Project Assessment Review (PAR)	SRO, PB, PoMO, JC															
OGC Gateway Process	Gate 0 Programme Strategic Assessment	SRO, PB, PoMO, JC															Overall Project BC
OGC Gateway Process	Gate 1 Business Justification	SRO, PB, PoMO, JC															
OGC Gateway Process	Gate 2 Delivery Strategy	SRO, PB, PoMO, JC			T											_	
DGC Gateway Process	Gate 3 Investment Decision	SRO, PB, PoMO, JC				T		Τ									Lead deliverer UWTSD: Innovation Matrix/inc. Precinct
OGC Gateway Process	Gate 4 Readiness for Service	SRO,PB,PoMO, JC															· · · · ·
OGC Gateway Process	Gate 5 Operations Review &	SRO,PB,PoMO, JC		1	Ī			1		1		1	1	1			

Bargen Ddinesig Swansea District & Waterfront Digital District BAE ABERTAWE SWANEEA BAAY City Deal Integrated Assurance and Approval Plan

K

City Deal	integrated / 55arai																														
Assurance / approval / Reporting	Activity/Product	Primary client	Apr May Jun	2019/20 Seb And Oct D		Jan Feb Mar	Apr	May Jun	/Drg 2020/ Seb Ang	2021	Dec	Feb Mar	Apr May	Jul	2021 Bny	2022 Nov Oct	Dec Jan	Feb Mar	Apr May	Jul Aut	2022/20	23 Nov	Jan Feb	Mar Apr	May	Inc	2023/2 Gny		Jan	Feb	Comments
Governance																															
Meetings																															
Project board	Live document	CCS				x x x	(X	x x	x x x	x x	(x x	x x	x x	x x	x x	x x	x x	x x	x x :	x x x	(x x	xx	x x	x x	x	x x	x x	xx	x x	x x	K Monthly Meeting
City and County of Swansea	Council Meetings	CCS																													Monthly Meeting
UWTSD	UWTSD meetings	UWTSD																											-		
Project Partners	Meetings	Partners				x x x	(X	x x	x x x	xx	x x	x x	x x	x x	x x	x x	x x	x x	x x :	x x x	x x	x x	x x	x x	x :	x x	x x	x x ·	x x	x >	K Monthly Meeting
Joint Committee	Meetings	SRO, JC, PoMO				x x x	(x	x x	x x x	xx	x x	x x		x x	x x	x x	x x	x x		×	×	×	x	x	x	x	×	x	x	,	Monthly Meeting, moving to bi monthly June 2022
Programme Board	Meetings	SRO, PB,PoMO				x x x	(X	x x	x x x	x 3	(x x	x x	x x	x x	x x	x x	x x	x x	x x	* * *		xx	x x	x x	×	x x	x x	x x	x x	x x	Monthly Meeting Monthly Meeting
Economic Strategy Board	Meetings	SRO,ESB.PoMO				x x x		x x									x	x	x	x	x	x	x		x	x	x	x	x		Bi monthly
Joint Scrutiny Committee	Meetings	SRO, JSC, PoMO				x	¢	x	x x		(x			x	x	x	x	x	x	x	x	x	x	x	x	x	x	x	x		K Bi monthly
PoMO / Project Leads Team Meeting	Meetings	PoMO, Projec Leads						x	x x x	xx	к х х	x x	x x	x x	x x	x x	x x	x x	x x :	x x x	x x	xx	x x	x x	x :	x x	x x	x x ·	x x	x >	K Monthly Meeting
Uk and Welsh Gov Policy Workshops	Meetings	SRO, PoMO																													
Risk Critical Friends Lessons learned workshop	Meetings	PoMO, IA, Proc, Risk Partners				x x x	(x x	(X																				
Comms group	Meetings Meetings	Partners				x		x	x		x	×																+++			
Strategies, Policies, Processes and Plans							<u> </u>				^																				
Project business case	Strategy	SRO, PoMO, PB, JC, JSC		TTT				<u> </u>	_									11	Y	<u> </u>	1		TT		T	×	1 1	<u> </u>	—	1	
Project Implementation Plan	Plan	SRO, PoMO, PB, JC, JSC SRO, PoMO, PB, JC, JSC				x	×		x	x	x									+			+		++			++	+	+	
Reporting	1						<u> </u>			171	1 1 2				<u> </u>	<u> </u>		<u> </u>			<u> </u>	<u> </u>	<u> </u>		<u> </u>					<u> </u>	1
Highlight Report	Mothly Report	SRO, PoMO, PB, JC, JSC,		TTT			-	<u> </u>	_									11	11	<u> </u>	1		TT		11		1 1	<u> </u>	—	1	
		ESB									x	x x	x	x	x x	x	x	x x	x :	x	(X	x x	×	x	x :	ĸ	x x	x ?		x>	monthly apart from when & report is due
Risk Register	Regular Report	SRO, PMO, PB, JC, JSC											x	x		x	x		x	x	x	:	x	x		x		x			Quarterly
Project issues log	Regular Report	SRO, PMO, PB, JC, JSC			x	x x	c	x	x x		(X	x	x	x	x	x	x	x	x	x	x	x	x	x	x	x	x	x	x	,	Quarterly
Quarterly Monitoring Report	Quarterly Report	SRO, PoMO, PB, JC, JSC, ESB									x		x	×		x	x		x	x	×	:	x	x		x		x	x		Quarterly reporting
Integrated Assurance & Approval Plan	Quarterly Report	SRO, PoMO, PB, JC, JSC, ESB									x		x	x		x	x		x	×	×	:	x	×		×		x	x		Quarterly reporting
Benefits Register	Quarterly Report	SRO, PoMO, PB, JC, JSC, ESB									x		x	×		×	x		×	x	×	:	x	×		x		x	×		Quarterly reporting
Community Benefits	Quarterly Report	SRO, PoMO, PB, JC, JSC, ESB															x		x	x	x	:	x	x		x		x	x		Quarterly reporting
Financial Monitoring	Quarterly Report	SRO, PoMO, PB, JC, JSC, ESB											×	x		x	x		×	x	×	:	x	x		x		x	x		Quarterly reporting
Procurement Pipeline	Quarterly Report	SRO, PoMO, PB, JC, JSC, ESB															×	1	x	x	x	:	x	x		x		x	x		Quarterly reporting
Construction Impact Assessment	Quarterly Report	SRO, PoMO, PB, JC, JSC, ESB																	x	x	×	:	x	x		x		x	x		Quarterly reporting
Assurance																															
Level 1 - Functional Assurance (Internal)																															
Technical, due diligence, data security and financial	Internal procedures	PoMO, Project Lead							x						x						x						x				Annual review
Level 2 - Independent																															
OGC Gateway Process	Risk Potential Assessment	SRO, PB, PoMO				x x												x													
OGC Gateway Process	Project Assessment Review (PAR)	SRO, PB, PoMO, JC																								x					PAR assurance review successfully conducted in Sep 2023 with Amber/Green
OGC Gateway Process	Gate 0 Programme Strategic	SRO, PB, PoMO, JC			+		-														· ·				+			++-	+		outcome
OGC Gateway Process	Assessment Gate 1 Business Justification	SRO, PB, PoMO, JC					-								\vdash			++	++	++		++	+	⊢┠	++	+		++	+	++	Overall Project BC
OGC Gateway Process	Gate 2 Delivery Strategy	SRO, PB, PoMO, JC			+		+			++															+			++	+		1
OGC Gateway Process	Gate 3 Investment Decision	SRO, PB, PoMO, JC																													Lead deliverer UWTSD: Innovation Matrix/inc. Precinct. Innovation Matrix currently seeking additional funding (pleas see Quarterly Report for period)
OGC Gateway Process	Gate 4 Readiness for Service																														Lead deliverer UWTSD: Innovation Matrix/inc. Precinct. Innovation Matrix currently seeking additional funding (plea see Quarterly Report for period)
OGC Gateway Process	Gate 5 Operations Review & Benefits	SRO, PB, PoMO, JC																T											Τ		Arena lessons learned
Level 3 - Audit						<u>, , , ,</u>																			· · · · ·						
Audit	Audit	SRO, PB, PoMO, JC					AOINAO																						Τ		
	ļ						MA	WA.																							

	Yr Egin - Phase 2																																		
WANSEA BAY	Integrated Assurance and Appro	oval Plan																																	
Assurance / approval / Reporting	Activity/Product	Primary client	Apr May	Jun Jul	2019/202 de g Oct po Oct	Nov Dec	Jan Feb Mar	Apr May	20 Inf Bny	20/2021	Dec	Feb	Apr May Jun	Inc	2021/202	22 Nov	Jan Feb Mar	Apr May	Jun Jul	2022/2 des finy	D23	Jan Feb	Mar Apr Marr	Jun	2023/ Seb	2024 to Oct	Jan 7-1-	Heb Mar	Apr May	Inc .	2024/2 des	025	Jan	Feb Mar	Comments
Governance	01																																		
Meetings																																			
Project board	Meetings	CCC	TT	П	ттт		x x x	x x	x x x	x x	x x x	(x)		xx	xx	x x	x x x	x x	x x	x x :	(x x	x x	x x :	x x x	x x	x x	X X	x x	x x :	(x)	x x	x x x	(X)	x x	Monthly meeting
Carmarthenshire County Council	Council Meetings	CCC																																	Monthly meeting
UWTSD	Meetings	UWTSD																																	Monthly meeting
Joint Committee	Meetings	SRO, JC, PoMO					x x x		xx												x			(X			x		x						Monthly meeting, bi monthly after June 2022
Programme Board	Meetings	SRO, PB,PoMO																																	Bi monthly meeting
Economic Strategy Board	Meetings	SRO,ESB.PoMO		Η					x x x												x			(X			x								Monthly meeting
Joint Scrutiny Committee	Meetings	SRO, JSC, PoMO		Η			x	x			x x						x x		x		x			x								x			Bi monthly meeting
Risk Critical Friends	Meetings	PoMO, IA, Proc, Risk						11	x	x x	x x	x	x	x					x					(x					x	x					-
Lessons learned workshop	Meetings	Partners											x	x				x		x			1	c i	x				x		x				
Comms group	Meetings	Partners							x x	x	x	,	(X	x				x	x				3	(X					x	x					
Uk and Welsh Gov Policy Workshops	Meetings	SRO, PoMO								x x	x																								
Strategies, Policies, Processes and Plan	ns																																		
Project business case	Strategy	SRO, PoMO, PB, JC, JSC		П	TT			TT			TT	TT	TTT	TT	TT	111		TT	x	11	x x		TT	TT		1					11	TT			Developed in line with Gateway process. Date TBC
Project M & E plan	Plan	SRO, PoMO, PB, JC, JSC									x	x	x x	x	x	x	x	x	x	x :	(X		x	x	x	x	x	x	x i	()	x				
Project Implementation Plan	Plan	SRO, PoMO, PB, JC, JSC																																	Drafted/updated prior to each business case development sta
Reporting																																			
Highlight Report	Monthly Report	SRO, PoMO, PB, JC, JSC, ESB								x :	x x	x x	(x x	x	x	x x	x x	x	x	x x	x x	x	x 1	(X	x x	x	x	x x	X I	()	x x	X)	< 1	хx	Monthly Report apart from Q Monitoring
Project risk reg	Bi Monthly Report	SRO, PMO, PB, JC, JSC							x x x	x x :	x x	x	x x	x	x	x	x	x	x	x :	(X	x	x	x	x	x	x	x	x	()	x	x >	٢	x	Bi monthly update
Project issues log	Bi Monthly Report	SRO, PMO, PB, JC, JSC							x x x	x x :	x x	x	x x	x	x	x	x	x	x	x	(X	x	x	x	x	x	x	x	x 1	< 1	x	x >	٢.	x	Bi monthly update
Quarterly Monitoring Report	Quarterly Report	SRO, PoMO, PB, JC, JSC, ESB									x	(x	x	x		x	x	x	3	c	x	x	x		x	x		x	x		x	x		Quarterly Report
Integrated Assurance & Approval Plan	Quarterly Report	SRO, PoMO, PB, JC, JSC, ESB									x	(x	x	x		x	x	x	:	¢	x	x	x		x	x		x	x		ĸ	x		Quarterly Report
Benefits Register	Quarterly Report	SRO, PoMO, PB, JC, JSC, ESB															x	x	x			x	x	x		x	x		x	x		x	x		Quarterly Report
Community Benefits	Quarterly Report	SRO, PoMO, PB, JC, JSC, ESB															x	x	x			x	x	x		x	x		x	x		x	x		Quarterly Report
Financial Monitoring	Quarterly Report	SRO, PoMO, PB, JC, JSC, ESB									x	٢	x	x	x		x	x	x			x	x	x		x	x		x	x		x	x		Quarterly Report
Procurement Pipeline	Quarterly Report	SRO, PoMO, PB, JC, JSC, ESB															x					x		x		x	x			x			x		Quarterly Report
Construction Impact Assessment	Quarterly Report	SRO, PoMO, PB, JC, JSC, ESB																x	x		¢ .	x	x	x		x	x		x	x		x	x		Quarterly Report
Assurance																																			
Level 1 - Functional Assurance (Interna	1)																																		
Technical, due diligence, data security and financial	Internal procedures	PoMO, Project Lead								x					x					:	4					x									Annual Review
Level 2 - Independent																																			
OGC Gateway Process	Risk Potential Assessment	SRO, PB, PoMO																×																	RPA Assessment Estimated Date - TBD with SBCD
OGC Gateway Process OGC Gateway Process	Project Assessment Review (PAR)	SRO, PB, PoMO, JC SRO, PB, PoMO, JC																																	
	Gate 0 Programme Strategic Assessment																																		
OGC Gateway Process	Gate 1 Business Justification	SRO, PB, PoMO, JC																																	
OGC Gateway Process	Gate 2 Delivery Strategy	SRO,PB,PoMO, JC																																	
OGC Gateway Process	Gate 3 Investment Decision / Performance Assessment Review (PAR)	SRO,PB,PoMO, JC																								x		T							Anticipated Gateway 3 date in line with discussions with SBC and project development
OGC Gateway Process	Gate 4 Readiness for Service	SRO,PB,PoMO, JC								+		++	\uparrow										$\uparrow \uparrow$					+				,	ĸ		TBC dependent on outcome of Gateway 3
OGC Gateway Process	Gate 5 Operations Review & Benefits	SRO,PB,PoMO, JC														x							$\uparrow \uparrow$				\square								TBC in discussion with SBCD
Level 3 - Audit																																			
Audit	Audit	SRO, PB, PoMO, JC					ia ia ia	AO/NAO AO/NAO	AO/NAO		ы																								Annual audit
								Š Š	3																										



Digital Infrastructure

Integrated Assurance and Approval Plan

City Deal																														
					20	20/2021					2	2021/202	22					202	2/202	3					202	3/2024	1			
Assurance / approval / Reporting	Activity/Product	Primary client	Apr	Jun	Aug	Sep Oct	Dec Jan	Feb	Apr	Jun	Jul Aug	Sep Oct	Nov	Jan -	Mar	Apr May	Jul	Aug	Oct	Nov Dec	Jan Feb	Mar Apr	May	Jul	Aug	Oct	Nov Dec	Jan	Feb Mar	Comments
Governance					1 - 1 -						1.							1 - 1 -	<u> </u>				1-1	_						
Meetings																												-		
Digital Programme Board	Meeting	CCC, PCC, CCS, NPT		(X	x	xx	ТТ	x x			~ ~	~ ~	× .	x x	v v	x x	~ ~	v .		v v	~ ~	~ ~	~	~ ~	~ ~		~ ~	~	~ ~	Monthly Programme Board meetings
	ÿ				-	x x x						× ×			× ×	* *	* *			* *				* *				*	^ ^	Reports and/or presentations taken to CMT/PEB/EB as appropriate for decisions and
Carmarthenshire County Council	Council Meeting	CCC	×	(-	x x x		x																						updates
Regional Local Authorities	Council Meeting	CCC, SCC, PCC, NPTC			3	x x																								Reports/Business Case taken as appropriate for decision and discussion
loint Committee	Meeting	SRO, JC, PoMO		x x	: 3	x x x	x x	x x		x	x	x x	x	xx	x x		x	×	۲.	x	x	x	x	x	x		x	x	x	Monthly meeting - Highlight reports/Project updates provided as requested. Bi month June 2022
SBCD Programme Board	Meeting	SRO, PB,PoMO	xx	x x	x :	x x x	x x	x x	x	< x	x x	x x	x	xx	x x	x x	x x	xx	x	x x	x x	x x	x	x x	x x	x	x x	x	x x	Monthly meeting - Highlight reports/Project updates provided as requested
Economic Strategy Board	Meeting	SRO,ESB.PoMO	xx	ι x x	x	x x x	x x	x x	x	< x	x x	x	x	x	x	x	x	х	t I	x	x	x	x	x	x		x	x	x	Bi-Monthly meeting - Highlight reports/Project updates provided as requested
oint Scrutiny Committee	Meeting	SRO, JSC, PoMO	x	ι x	: :	x x	x	x)	¢	x	x	x	x	x	x	x	х	t I	x	x	x	x	x	x		x	x	x	Meeting every two months - Documentation provided as requested
PoMO / Project Leads Meeting	Meeting	PoMO, Project Leads		x x	x	x x x	x x	x x	x	K X	x x	x x	x	x x	x x	x x	x x	x x	x x	x x	x x	x x	x	x x	x x	x	x x	x	x x	Monthly Meetings
UK and Welsh Gov Policy discussions	Meeting	SRO, PoMO	×	ι x		xx	x	x		x		x	3	×	x	T	x	×	r I	x		x		x	x		x		x	Several policy meetings have taken place to inform Business Case. Policy discussio ongoing quarterly.
Strategies, Policies, Processes and Plans	1			1 1					1 1								1 1													
Digital Infrastructure Programme Business Case	Strategy	PoMO, SRO, PB, JC, WCGIB				x x	x																		x					On-going - Latest amendments completed and approved by board in Sept 23.
Reporting																														
ighlight Report	Monthly Report	SRO, PoMO, PB, JC, JSC, ESB	TT	TT		×	x	x x)	(X	x	x	x)	×	хx	x	x	x x	۲ I	x x	x	x	x	x	x x		x x		x x	Monthly report apart from when Q Monitoring
rogramme Risk Register & Issues Log	Monthly Report	SRO, PoMO, PB				×	x x	x x	x	< x	x x	x x	x x	xx	x x	x x	x x	xx	x	x x	x x	x x	x	x x	x x	x	x x	x	x x	Risk register and issues log produced and live. Monthly review and amendments on via Digital Programme Board.
Juarterly Monitoring Report	Quarterly Report	SRO, PoMO, PB, JC, JSC, ESB					x		x		x	x		x		x	x		х		x	x		х		x		x		
tegrated Assurance & Approval Plan	Quarterly Report	SRO, PoMO, PB, JC, JSC, ESB					x		x		x	x		x		x	x		x		x	x	_	x		x		x		
enefits Register	Quarterly Report	SRO, PoMO, PB, JC, JSC, ESB												x		x	x	_	x		x	x		x		x		x		
ommunity Benefits	Quarterly Report	SRO, PoMO, PB, JC, JSC, ESB												x		x	x	_	x		x	x		x		x		x		
inancial Monitoring	Quarterly Report	SRO, PoMO, PB, JC, JSC, ESB	_				x		x		x	X		x		x	x	_	x		x	x		x		x		x		
Procurement Pipeline	Quarterly Report	SRO, PoMO, PB, JC, JSC, ESB												x		x	x		x		x	x		x		x		x		
Construction Impact Assessment	Quarterly Report	SRO, PoMO, PB, JC, JSC, ESB														×	x		x		x	x		x		x		x		
Assurance																														
evel 1 - Functional Assurance (Internal)																														
echnical, due diligence, data security and financial	Internal procedures	PLA, Project Leads										x							x							x				Annual Review
evel 2 - Independent	1									-11																				
GC Gateway Process	Risk Potential Assessment	SRO, PB, PoMO		x		x		T					TT	11	x			1 1					TT			TT				Reviewed and updated March 2022
GC Gateway Process	Project Assessment Review (PAR)	SRO, PB, PoMO, JC																												DCA rating Amber/Green - Oct-21
GC Gateway Process	Gate 0 Programme Strategic Assessment	SRO, PB, PoMO, JC				x													\uparrow				$\uparrow \uparrow$			x		\square		Latest review completed October 2023 - DCA rating GREEN/AMBER. Recommend review 18months.
GC Gateway Process	Gate 1 Business Justification	SRO, PB, PoMO, JC			$\uparrow \uparrow$								11													\mathbf{T}				
GC Gateway Process	Gate 2 Delivery Strategy	SRO,PB,PoMO, JC											++					++					+		H					
GC Gateway Process	Gate 3 Investment Decision	SRO,PB,PoMO, JC							1										1 1				11							
GC Gateway Process	Gate 4 Readiness for Service	SRO,PB,PoMO, JC																												
OGC Gateway Process	Gate 5 Operations Review & Benefits	SRO,PB,PoMO, JC											11																	
.evel 3 - Audit and risk	Bononto	ı			-		<u> </u>	<u> </u>	- L			<u> </u>										<u> </u>	4 1		<u> </u>	<u> </u>		<u> </u>		J
Audit	Audit	SRO, PB, PoMO, JC	aoina aôina	A0ma o																										TBC



Skills and Talent

Integrated Assurance and Approval Plan

Assurance / approval / Reporting	Activity/Product	Primary client	pr lay	n I	2020 Bn de	/2021 ರೃ∂	ec	eb 1ar	pr br	un .	2 In	2021/2 de to		bec an	eb	lar Dr	lay	Jul		22/20		ec	eb	lar	lav	'n	II I	202 6n a	:3/202 ਤੇ ਹੁ	24 ∂	ec	eb	Mar	Comments
0			< ≥	5 7	∢ ø	0 z	Ξ̈́	űΣ	< 2	2 5 '	~ <	٥ C	Z	ت ۵	ŰĹ .	2 <	Σ·		₹ (σ 0	z	<u>-</u> ا	5 LÉ	2	2 ک	5		₹ Ø	0	Ζı	-	i li	≥	1
Governance																																		
Meetings Project board	Meetings	CCC, PCC, CCS, NPT	Tata			T T		T.T.T.				1					11		Let		11												1	A damaka ku wa a akiwa w
Carmarthenshire County Council	Council Meetings	CCC	x _ x	x x	xx	x x	X X	xx	x	x x	xx	x	x x	хх	x	хх	x	xx	x	хх	x	x)	××	x	x x	x	x	xx	(X	x	××	x	x	Monthly meeting
RLSP	Meetings	RLSP	x x	x x	x x	x x	X X	xx	x	x x	xx	x	x x	xx	x	xx	x	xx	x	x x	x	x)	x x	x	x x	x	x	x x	(X		x x			Monthly meeting
Regional LAs	Council Meetings	CCC, SCC, NPTC, PCC	xx	x x	x	x x	X X	xx	x	x x	x	x	x x	хх	x	xx	x	xx	+	хх	x	x)	x x	x	x x	x	x	×	(X	x	x x	×	x	Monthly meeting
Project Partners	Meetings	Partners	╉╋┹	x		x		+ $+$		_	_		_		_		+ +		+		-		_		_	-	_	_	-		_	_	_	
Joint Committee	Meetings	SRO, JC, PoMO	xx	x x	x x	x x	X X	xx	x	x x	xx	x	x x	xx	x	xx	x	xx	x	хх	x	x)	x x	x	x x	x	x	xx	(X	x	xx	_	x	Monthly meeting
Programme Board	Meetings	SRO, PB,PoMO	x _ x	x x	xx	x x	X X	xx		x	xx	x	x x	xx	x	x	+ +	x	+	x	x	,	×	x	×	-	x	x	۲ ۲	x	×	-	x	Monthly meeting, bi monthly after June
-	-	SRO, ESB.PoMO	x x	x x	x x	x x	X X	xx	X	хх	x x	x	хх	хх	x	x x	x	хх	x	хх	x	x)	x x	x	x x	x	X	x x	(X		x x	_	x	Monthly meeting
Economic Strategy Board	Meetings		x x	x x	x x	x x	X X	xx	X	хх	x x	x	x	x	x	x		x	x	x		x	x		x	x	3	x	x		x	x	_	Bi monthly meeting
Joint Scrutiny Committee	Meetings	SRO, JSC, PoMO	x	x	x	x	x	x	x	x	x			x	x	x	-	x	x	x		x	x		x	x		x	x		x	x	_	Bi monthly meeting
PoMO / Project Leads Team Meeting Uk and Welsh Gov Policy Workshops	Meetings Meetings	PoMO, Project Leads SRO, PoMO	++	x x	x x	x x	X X	xx	X	хх	хх	x	хх	хх	x	x x	x	хх	x	хх	x	x)	x x	x	x x	x	X	xx	x	x	xx	x	x	Monthly meeting
Risk Critical Friends		PoMO, IA, Proc, Risk	++'			+ +		+			_		_		_								_			_			_		_		_	
Risk Critical Friends Lessons learned workshop	Meetings Meetings	PoMO, IA, Proc, RISK Partners	++	\vdash	_	x x	x	¥	\vdash	++	+	++	+		++		++	_	++	_	+	-	+	H	-	+	+	+	+	+	+	+	+	
Comms group	Meetings	Partners	╉┼┾┙	x	×	++-	x	×	+	+	+	++			++		++	_	++	_	+	-	+	H	-	+	+	+	+	+		-	+	<u> </u>
Strategies, Policies, Processes and Plans			++	H-	- Î			t t^	t t	++	+	++		· · · · ·	- 1				• •						-			-	-				-	
Project business case	Strategy	SRO, PoMO, PB, JC, JSC	╈┿┙	\square		++		++	++		+-				ТТ	1	П	-	П	1			1	П	-			Т	1	x	T	1	1	
Project Implementation Plan	Plan	SRO, PoMO, PB, JC, JSC		¥		×			×	+	×	++,	*	~	++	x	++		++		гt	-	-	H	¥		¥	+	x	Ĥ	×		+	i
Project M & E plan	Plan	SRO, PoMO, PB, JC, JSC	╉╋	\vdash	_	<u>⊢</u> †	++*	++	 ^ 	++	-	++		-	++	- f^	++		++	-	++	ť	-	\vdash	^	+	^	+	+^	++		-	+	<u> </u>
Reporting		22, 1 00, 1 0, 00, 000				<u> </u>	<u> </u>		<u> </u>			<u> </u>			11	_				_	1	_	_	ш	_	-		_	1		_	1	-	L
Reporting Highlight Report	Monthly Report	SRO, PoMO, PB, JC, JSC,	— —		-	<u> </u>		<u> </u>	1.1		_		_	_	<u> </u>	-	<u> </u>	-	<u> </u>	_		-	1		-	11	-	-	-	— — —	-	-	1	Monthly report exect from when O Manifester
ingingit Report	montiny Report	ESB	11'			x	x	хx	3	x x	x	x	x	x	x	x	x	x	x	x	x	x	х	х	x	x	1	x x	¢	x	x	x	х	Monthly report apart from when Q Monitoring takes place
Project risk reg	Bi Monthly Report	SRO, PoMO, PB, JC, JSC,		x	¥	y y	L v	×	<u> </u>	x	x	x	x	×	++	x	x	×	+	x	×	,	x	x	x	+	x	+		x	×	1	x	Bi Monthly Report
Project issues log	Bi Monthly Report	SRO, PMO, PB, JC, JSC	×	x	×	×	×	x		x	x	x	x	×		x	x	x		x	x		x	x	×		x	×		x	×			Bi Monthly Report
Quarterly Monitoring	Quarterly Report	SRO, PoMO, PB, JC, JSC, ESB					x		x		x	,	x	×		×		x		x		,	x		x		x		x		×		-	Quarterly Report
Integrated Assurance & Approval Plan	Quarterly Report	SRO, PoMO, PB, JC, JSC, ESB					x		x		x	,	x	x		x		x		x		,	x		x		x		x		×			Quarterly Report
Benefits Register	Quarterly Report	SRO, PoMO, PB, JC, JSC, ESB										ΤŤ		x		x	TT	x		x		,	x		x		x	T	x		×			Quarterly Report
Community Benefits	Quarterly Report	SRO, PoMO, PB, JC, JSC, ESB												x		x		x		x		,	x		x		x		x		×	:		Quarterly Report
Financial Monitoring	Quarterly Report	SRO, PoMO, PB, JC, JSC, ESB					x	:	x		x	,	x	x		x		x		x		,	ĸ		x		x		x		×	:		Quarterly Report
Procurement Pipeline	Quarterly Report	SRO, PoMO, PB, JC, JSC, ESB												x		x		x		x		,	ĸ		x		x		x		×	:		Quarterly Report
Construction Impact Assessment	Quarterly Report	SRO, PoMO, PB, JC, JSC, ESB														x		x		x		,	ĸ		x		x		x		×	:		Quarterly Report
Assurance																																		
Level 1 - Functional Assurance (Internal)																																		
Technical, due diligence, data security and financial	Internal procedures	PoMO, Project Lead			x							x								x								×	¢					Annual review
Level 2 - Independent																																		
OGC Gateway Process	Risk Potential Assessment	SRO, PB, PoMO						T T	3	x	T				T	x	Π		ГТ															
OGC Gateway Process	Project Assessment Revew (PAR)	SRO, PB, PoMO	\square																															
OGC Gateway Process	Gate 0 Programme Strategic Assessment	SRO, PB, PoMO, JC	1++	\square			\square		\square		x	$^{++}$	\uparrow		+	+	\square	+	\square		\square	,	x	⊢		\top		+	+	\square	+	+		Gate 0 undertaken Jan 23 - Green DCA. Assessment .
OGC Gateway Process	Gate 1 Business Justification	SRO, PB, PoMO, JC	╉┼┦	\vdash		++		++	t t	++	+	++			++	-	++		++		+	+	+	H	-			+	+		+	+	+	naccament.
OGC Gateway Process	Gate 2 Delivery Strategy	SRO, PB, PoMO, JC	╉┼┦	\vdash		++	\vdash	++	+	++	+	++	+	\vdash	++		++	-	+		++		+	\square		+	+	+	+	+	+	+	+	
OGC Gateway Process	Gate 3 Investment Decision	SRO, PB, PoMO, JC	╉┼┾┙	\vdash		++-		++-	+	+	+	++			++		++	_	++	_	+	-	+	H			\vdash	+	+	+	+	+	+	
OGC Gateway Process	Gate 4 Readiness for Service	SRO, PB, PoMO, JC	++	\vdash		++		++	+	++	+	++			++		++	-	++	-	+	-	+	H			+	+	+	+	+	+	+	l
OGC Gateway Process	Gate 5 Operations Review & Benefits	SRO,PB,PoMO, JC		$\left + \right $	+		$ \uparrow $		\square	$\uparrow \uparrow$		\square			$\uparrow \uparrow$	╈	$\uparrow \uparrow$	+	\square		Ħ	\uparrow		Ħ		\top		+	+	Ħ	\uparrow	+	1	
Level 3 - Audit	Denents					<u> </u>									1 1			_1	. 1		<u> </u>	_	-				<u> </u>		-	<u> </u>		-	-	
Audit	Audit	SRO, PB, PoMO, JC	vaona vabna Bula					[]	$\left[\right]$																									Annual audit
			<u> </u>	P		1_1_									1		1									1								ı

Bargen Ddir BAE ABERTAW SWANSEA BAR City Deal	nesig Pentre Awel																																			
Assurance / approval / Reporting	Activity/Product	Primary client	Apr May Jun		9/2020	Jan Feb	Mar	Viay Jun		0/2021	Dec Jan	Feb Mar	Apr May		2021/20		Jan	Mar	Viay Jun		22/2023	Dec	Feb Mar	Apr May	Jul	2023/2 5ny deg		Jan T-F	Mar	Viay	Jul Jul	2024/2		Dec Jan	Feb Mar	Comments
Governance					<u> </u>																					0						0				Ċ
Meetings																																				
Project Board	Meetings	CCC & Partners				×	:		x			x	x x		K X				x		x >		x	x	x	x)		x	x				
Steering Group	Meetings	CCC			x	x x x	x x	xx	(x x			x	x	×	x	x	x	x	x	X	x y	٢		x		x			K X 3			x			x x	
Operational Group Communications Group	Meetings Meetings	CCC CCC. BYUK. Partners		x	x x			~	~			-	×	x	x	×	x	~	x		x	x	~												x x x x	
Wellness Hub Workstream	Meetings	CCC & Partners		×	x x			× ^	x	×		x	x			x	x		x			(X					× ×		× ×		^ ^				^ ^	
Zones 2 & 3 Working Group	Meetings	CCC		-			-			-		-	-		-	-			-	-								x x			-				x x	
Education, Skills and Training	Meetings	CCC, academic partners, health boa	ard					1	(x	x		x x	×	×	x	x	x	x	x	x :	x >	¢	x x	×	x	×				x	x	×				
Zone 1 Construction Project Board	Meetings	CCC, Bouygues UK, Gleeds													x	хх	x x	ххх	x x	xx	x x x	(x	хх	x	x x	хх	x	к х з	(X	x	x x	x x	x	хх	
Zone 1 Community Benefits Stakeholder Group	Meetings & Review of Social Value Strategy	CCC, Bouygues, Education, Health Community	ь. —	$ \top$		[$ \top$				T	T				×	××	x x	xx	x x >	(x x	x x	××	×	x x	×	×	K X 3	(x	×	x x	×	×	x x	
Joint Committee	Meeting	SRO, JC, PoMO						x x x						x x					x		x >					x				_	x	x				
Programme Board	Meeting	SRO, PB, PoMO		\square														ххх										\perp				x x	×			
Economic Strategy Board	Meeting	SRO, ESB, PoMO					x	xx									×		x		x	x					x		3		x	x :	x	_		
Joint Scrutiny Committee PoMO / Project Leads Team Meetin	Meeting Meeting	SRO, JSC, PoMO PoMO / Project Leads				+ $+$ $+$		x			x				x			x x x x	x			(X				x	_		+ .			x x	_		$\left \right $	
Strategies, Policies, Processes an		Powro / Project Leads					×	* * i		^ ×		* X	* X	^ X)	<u> </u>	× × ×	1	^ ^ X	^ X	× × ·	× X ,	<u> </u>	^ X	^ ×	^ X	^ X	^		1,		^ X	* X	^			
Project business case	Strategy	SRO, PoMO, PB, JC, JSC	1.1	1 1 1	11	1 1 1			(x x	x x		•	11	TT			ТТ				1 1	1.1			11				<u> </u>	11	ПТ	ТТ	ПТ	1		*UK/WG approval March 2021
Reporting									<u>,</u>								<u></u>						· · · ·													
Highlight Report	Monthly Report	SRO, PoMO, PB, JC, JSC, ESB								x		x x	x		K X	x x			x x	x			x x	x		x x	x		ĸx	x		x x	x		x x	Monthly apart from when Q Report
Project risk reg	Monthly Report	SRO, PoMO, PB, JC, JSC, ESB									x x	хx	x x	x x x	K X X	x x	x x	ххх	x x	xx	x x >	к х х	хх	хх	x x	хx	хх	xx	K X X	x 1	x x	x x	x x	хх	хx	Monthly Review
Project issues log	Monthly Report	SRO, PoMO, PB, JC, JSC, ESB									x x	x x	x x	x x x	K X X	xx	x x	ххх	x x	xx	x x x	x x	хх	хх	x x	x x	x x	xx	ĸ x >	x x	x x	x x	x x	x x	x x	Monthly Review
Quarterly Monitoring Report	Quarterly Report	SRO, PoMO, PB, JC, JSC, ESB									x		x	×	×		x	x		x	x	x		x	x		x	x	3	¢	x		x	x		Quarterly Report
Intergrated Assurance & Approval F	Quarterly Report	SRO, PoMO, PB, JC, JSC, ESB									x		x	x	x		x	x		x	x	x		x	x		x	x	3	¢	x	1	x	x		Quarterly Report
Benefits Register	Quarterly Report	SRO, PoMO, PB, JC, JSC, ESB															x	x		x	x	x		x	x		x	x	3	c l	x		x	x		Quarterly Report
Community Benefits	Quarterly Report	SRO, PoMO, PB, JC, JSC, ESB															x	x		x	x	x		x	x		x	x	3	¢	x		x	×		Quarterly Report
Financial Monitoring	Quarterly Report	SRO, PoMO, PB, JC, JSC, ESB									x		x	x	x	1	x	x		x	x	x		x	x		x	x	3	¢	x		x	x		Quarterly Report
Procurement Pipeline	Quarterly Report	SRO, PoMO, PB, JC, JSC, ESB															x	x		x	x	x		x	x		x	x	,	c	x		x	x		Quarterly Report
Construction Impact Assessment	Quarterly Report	SRO, PoMO, PB, JC, JSC, ESB																x		x	x	x		x	x		x	x	,	c	x		x	x		Quarterly Report
Assurance Level 1 - Functional Assurance (In	stemel)																																			
Technical, due diligence, data	Internal procedures	PoMO, Project Lead							×						x								×						×	Π					x	
security and financial	•																																			
Level 2 - Independent	Disk Detertial Assessment	000 00 0-04			- T - T	1 1 1				1 1							T T				1.1					1.1	1.1	1.1		1 1	1 1		1 1			
OGC Gateway Process	Risk Potential Assessment	SRO, PB, PoMO																×																		
OGC Gateway Process	Project Assessment Review (PAR)	SRO, PB, PoMO																																		
OGC Gateway Process	Gate 0 Programme Strategic Assessment	SRO, PB, PoMO, JC																																		
OGC Gateway Process OGC Gateway Process	Gate 1 Business Justification Gate 2 Delivery Strategy/PAR	SRO, PB, PoMO, JC SRO, PB, PoMO, JC		+		+++		H	x		+ - +	$- \square$	\square							- + +					$-\Box$	\square	\square		\square	\square	H	$-\Pi$	H			DCA Amber rating - Jun-20
OGC Gateway Process	Gate 3 Investment Decision / Performance Assessment Review (PAR)	SRO, PB, PoMO, JC																																		
OGC Gateway Process	Gate 4 Readiness for Service	SRO, PB, PoMO, JC																		11										++						1
OGC Gateway Process	Gate 5 Operations Review & Benefits	SRO,PB,PoMO, JC																																		
Level 3 - Audit																	11					1.1	Ц_	ш_					11							
Audit	Audit	SRO, PB, PoMO, JC				TTT	11			11	111					11	T T			1.1		1.1		—			<u> </u>			11	<u> </u>		<u> </u>	-		
	2 SUMAY	0.00, 10, 1000, 00	WAO					x				×												x												

SMANSEA BAY	SBCD Campuses Integrated Assurance Activity/Product	and Approval Plan Primary client	ay ay		2020/202	4																				
Assurance / approval / Reporting Governance Meetings Delivery Team Vorkteeam Leads Meeting Steering Group (Ser Jordolic)	Integrated Assurance Activity/Product		ay a		2020/202	4																				
Assurance / approval / Reporting Governance Meetings Delivery Team Worksteam Leads Meeting Steering Group (tier I portolio)	Activity/Product		ay		2020/202	4																				
Governance Meetings Delivery Team Workstream Leads Meeting Steering Group (tier I porfolio)	-	Primary client	ay		2020/202																					
Meetings Delivery Team Workstream Leads Meeting Steering Group (tier I porfolio)	Meetings		14 5 .	In In	Sep Oct		^T eb Mar	Apr May Jun	2021	2022	Teb Mar	Apr Aay Iun		022/2023	Jan Feb	Apr Apr	Jun Jul	2023/		Teb Mar	Apr Aay		2024/20		lan eb	Comments
Delivery Team Workstream Leads Meeting Steering Group (tier I porfolio)	Meetings			~ 13		2 0 .			1 4 107	- 2 0	<u> </u>			0/ - 2				14 07	- 2 0	<u> </u>						
Workstream Leads Meeting Steering Group (tier I porfolio)	Meetings																									
Steering Group (tier I porfolio)	Meetings	Project Leads	x	x x x	(x x	x x x	x x	x x x	x x x	x x x	x x x	x x x	xx	x x x	x x x	xx	x x x	x x	x x x :	x x x	x x	x x x	x)			x weekely meetings
	Meeting	Project manager and Workstream leads									x	x x x	x x	x x x	x x x	x x x	x x x	xx	x x x :	x x x	хх	x x x	x	x x	xx	x Monthly meeting
External Reference Group (project board)	Meeting	Project Leads, Internal Partners	x	x x x	хх	x	x x	x x x	x	x x	x x x	x	x	x	x	x	x	:	x	x	x	x	,	c i	x	every 8 weeks
	Meeting	Project Leads, Internal and External Partners	x	x x x	xx	x	x x	x x x	x x x	x x x	x x x	x x x	x x	x x x	x x x	x x x	x x x	xx	x x x	x		x	x	x		x monthly
City Deal Strategic Oversight Group	Meeting	PLA			x x	x x	x x	xx		x x	x x x	x x x	x x	x x x	x x x	x x x	x x x	x x	x x x :	x x x	x x	x x x	x	x x	x x	x Monthly meeting
CSS Governance	Meeting									x																
Health Board Governance SBUHB campuses project Board	Meeting Meeting								x									× ×	* * * *	* * *	* *	x x x		(* *	· · ·	x monthly to be approved
HDUHB R&I Board	Meeting	SRO, PL, Internal Partner							×									^ ^	<u> </u>	<u>^ ^ ^ ^</u>	Î Î Î					x monany to be approved
Scrutiny Panel	Meeting	SRO, PL, Internal Partner							x																	
Swansea Council Cabinet	Meeting	SRO, PL, Internal Partner							x		-									_				_		
Arch Board Swansea University - SLT	Meeting Meeting	SRO, PL, Internal Partner SRO, PL, Internal Partner							x																	
Swansea University - SET Swansea University - SOP Board	Meeting	SRO, PL, Internal Partner SRO, PL, Internal Partner	+++		+ + -		+ + +		x				+++			+ + +		+			++		++	++	++	
Swansea University - Finance and Strategy	Meeting	SRO, PL, Internal Partner							x																	
Swansea University Council	Meeting	SRO. PL. Internal Partner	+++		+ + -					x	++	+++						++			++		++	++		
Joint Committee	Meeting	SRO, JC, PoMO		x x						x x x						x	x		x :							x Monthly meeting. August recess. Bi monthly from June 2022
Programme Board	Meeting	SRO, PB, PoMO	x	x x	x	x x x	x x	xxx	x x x	x x x	x x x	x x x	xx	x x x	x x x	* * *	x x x	xx	xxx	x x x	x x	x x x	x	(x x	xx	x Monthly meeting. Two meetings in June 2020. August 2020 meeting cancelled
Economic Strategy Board	Meeting	SRO, ESB, PoMO						x x x								× .						x				x Bi-Monthly meeting
Joint Scrutiny Committee	Meeting	SRO, JSC, PoMO		^ ^ ^		^ ^ ^		x x			x x	Ŷx	<u>^</u>	x x	x	x	^ _ ^	x	X	x x						x Meetings every two months
PoMO/Project Leads	Meeting	PoMO, Project Leads		x x x	x x	x x x	x x	x x x	x x x	x x x :	x x x	x x x	x x	x x x	x x x	x x x	x x x	xx	x x x :	x x x	x x	x x x	x	(x x	xx	x Monthly meeting
Lessons learned workshop	Meeting	Partners								x		x	x	x	x	x	x	:	x :	x	x	x)	(x	x Monthly meeting Quarterly retrospective Quarterly into delivery phase
Comms group	Meeting	Partners		x	x	x	x			x	x	x	x	х	x	3	x	x	x	х	x	х	1	x	x	Quarterly into delivery phase
Strategies, Policies, Processes and Plans																										
Business Case	Strategy	SRO, PB, PoMO, JC, WCGIB		x x	x x			x x x	x	x x		x	x	x	x	x	x	:	x	x	x	×	2	¢	x	Aproval from Welsh and U.K. Government received Dec 21, Now quarterly review and updatee at a stage gate / stage boundary
Implementation Plan	Plan	SRO, PoMO, PB, JC, JSC		x x						x	x															Revised plan to be approved by PB Feb 2022
Reporting												* * *														
Highlight Report	Monthly Report	SRO, PoMO, PB, JC, JSC, ESB	TTT		×	x x	X X	X X	x x	x x	X X	X X	x	x x	x x	X 1	x x	x x	X X	X X	×	x x	x	X X	×	x Monthly, aprt from when Q Monitoring Report
Risk Register	Quarterly Report	SRO, PoMO, PB		x	x	x		x	x					x	x	x	x		x :	x	x	x)	c	x	Quarterly
Issues Log	Quarterly Report	SRO, PoMO, PB		x	x	x		X		x :		x	x	x	x	x	x	:	x :	x	x	x)	(x	Quarterly
Quarterly Monitoring Report	Quarterly Report	SRO, PoMO, PB, JC, JSC, ESB				x		x	x	x :	x	x	x	x	x	x	x	:	x :	x	x	x)	¢	x	Quarterly
Intregrated Assurance & Approval Plan Benefits Register / tracker	Quarterly Report Quarterly Report	SRO, PoMO, PB, JC, JSC, ESB SRO, PoMO, PB, JC, JSC, ESB		x		x			x	x				x	x	x	x		x :	x	x	x)		x	June 2020 approval at JC. IAAP review every quarter Quarterly
Community Benefits Register	Quarterly Report	SRO, PoMO, PB, JC, JSC, ESB SRO, PoMO, PB, JC, JSC, ESB									<u> </u>	^		x	x	x	x		x	x	x	x	,		x	Quarterly
Financial Monitoring	Quarterly Report	SRO, PoMO, PB, JC, JSC, ESB				x		x :	x	x :	x		x	x	x	x x	x		x :	x	x	x x)	c	x	Quarterly
Procurement Pipeline	Quarterly Report	SRO, PoMO, PB, JC, JSC, ESB													x	x	x		x	x	x	x)	٢	x	Quarterly
Construction Impact Assessment	Quarterly Report	SRO, PoMO, PB, JC, JSC, ESB										x	x	x	x	x	x		x	x	x	x	,	(x	Quarterly
Assurance																										
Level 1 - Functional Assurance (Internal)																										
Technical, due diligence, data security and financial	Internal procedures	PLA, Project Leads			x					x				x					x				,	۲		Annual review to ensure fit for purpose
Level 2 - Independent																										
OGC Gateway Process	Risk Potential Assessment	SRO, PB, PoMO		x		x	TTT					TTT	TTT	11		TTT					TT	TT			1	SRO appointment in June 2020. RPA submitted Jan-21
OGC Gateway Process	Project Assessment Review (PAR)	SRO, PB, PoMO							x																	DCA Green/Amber - Aug-21. Completed
OGC Gateway Process	Gate 0 Programme Strategic	SRO, PB, PoMO, JC		x	x																				x	Gate 0 will include key milestones for both sites (Singleton and Morriston) and both phases
OGC Gateway Process	Assessment Gate 1 Business Justification	SRO, PB, PoMO, JC	+++	- I .	. -		+					+++	+	-+		+++		+	+++		++	+++	+	++	+	
OGC Gateway Process	Gate 2 Delivery Strategy	SRO,PB,PoMO, JC																			11			++		
OGC Gateway Process	Gate 3 Investment Decision	SRO,PB,PoMO, JC																								Part of Gate 0 review for Singleton site. Due to delay in funding agreement. Gateway review to
																						×				be postponed 6 months. Review estimated summer 2024
OGC Gateway Process	Gate 4 Readiness for Service	SRO,PB,PoMO, JC																							x	Part of Gate 0 review for Singleton site completion of build
OGC Gateway Process	Gate 5 Operations Review & Benefits	SRO,PB,PoMO, JC	++T					\top				$ \top$				$ $ \top			$ \top$			$ \top$	Ιſ	Ιſ	x	
PoMO Project Health Check	Health Check	SRO, PB, PoMO, JC					+ + +		+ + -		++	+++	+			+	++	x		++			++	++		Health check on entire project? Internal by City deal.
Level 3 - Audit												• • • • •														
			00	0	TT		TTT	0 0 0				000									00	0	ТТ	TT	TT	
l	Audit	SRO, PB, PoMO, JC	WAO/NAO	ONA		L IV		OUNA			<u> </u>	OUNA				ONAL	O/NA				AO/NA(AO/NA				Wales Annual Audit
Audit			4 4	<	1 1			< < <								< <										

	Aug Sep Aug Jan Nov Mar Feb Mar	
Assurance / approval / Reporting Activity/Product Primary client 2020/2021 2021/2022 2021/2022 2022/2023 2023/2024		
Assurance / approval / Reporting Activity/Product Primary client July	D 0 7 8 8 6 9 7	
Governance	M P P V V V V V	Comments
Meetings		
HAPS Regional Project Board Meeting SR0,CCC, PCC, CCS,	x x	Bi- Monthly meetings
NPT X		To be established.
Period Period A X <thx< th=""> X</thx<>		
	x x x	Monthly meetings Bi monthly from June 2022
SBCD Programme Board Meeting SRO, PB, PoMO x x x x x x x x x x x x x x x x x x x	x x x x x x x x	Monthly meetings
SBCD Economic Strategy Board Meeting SRO,ESB.PoMO x </td <td>x x x x x x x x x x</td> <td>bi monthly meetings</td>	x x x x x x x x x x	bi monthly meetings
POMO / Project Leads Team Meeting Meeting Meeting Meeting Activation (Construction) (Constructio	x x x x x x x x x	Monthly meetings
Strategies, Policies, Processes and Plans		
Strategy SRO, HAPS PE, POMO, PB_JC_JSC x	x x x	OBC approved July 2021, will be revised and updated where approporiate on a six monthly basis
Project Implementation Plan Plan SRO, HAPS PB, POMO, R X X X X X X X X X X X X X X X X X X	x x x x	Regular review / update - internal project planning
PB, JC, JSC X <th< td=""><td>x x</td><td>document Regular review</td></th<>	x x	document Regular review
Project Communications Strategy Strategy <t< td=""><td>x x</td><td>Regular review</td></t<>	x x	Regular review
Reporting		
Monthly Report SR0, HAPS PR, PMO	x x x x x x	Monthly (highlight),apartfrom when Q Monitoring Report
Bi Monthly Report SR0, 1447 SPB, PoMO, A A A A A A A A A A A A A A A A A A A	x x x x	Report Reviewed bi-monthly and updated if appropriate
Project risk register PB, JC, JSC, ESB X		Regular Review
Project issues log 0 4 4 9 4 900 4000 9 24 4 9 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4	x x	
Quarterly Monitoring Report PB, JC, JSC, ESB X	x x	Quarterly Report
Intregrated Assurance & Approval Plan PB, JC, JSC, ESB PB	x x	Quarterly Report
Quarterly Report SRO, HAPS PB, PoMO, PB, JC, JSC, ESB x <	x x	To review / monitor / update on a regular basis
Quarterly Report SRO, HAPS PB, PoMO, PB, JC, JSC, ESB x <	x x	regular review
Quarterly Report SRO, HAPS PB, PMO,	x x	regular review
Financial Monitoring PB, JC, JSC, ESB X	x x	regular review
Quarterly Report SRO, HAPS PB, PoMO, QUARTERLY R	× ×	regular review
Construction impact Assessment PB, JC, JSC, ESB		regular review
Assurance Level 1 - Functional Assurance (Internal)		
Leven + r unclosar assumance (internal)		
financial PB, JC, JSC PB,	x x x	
Level 2 - Independent		
OGC Gateway Process Risk Potential SRO, PB, PoMO x x X X X X X X X X X X X X X X X X X	x	Delivery Confidence Assessment (DCA) Amber rating - June-20.
OGC Gateway Process Project Assessment Review (PAR) SRO, PB, POMO x	x	PAR Review carried out July 22 - Amber/Red rating.
OGC Gateway Process Assurance of Action SRO, PB, POMO Plan (AAP		AAP of PAR carried out Nov 22 - Amber rating
OGC Gateway Process Critical Friend Review SRO, HAPS PB, PoMO, CFR) PB, JC, JSC		твс
OCC Gateway Process Gate 0 Programme SRO, PB, PoMO, JC		
OGC Gateway Process Get 1 Business SRO, PB, PoMO, JC Justification		Discussions to be held with SRO after PAR is held in July with regards to arranging future Gateway
OGC Gateway Process Gate 2 Delivery SRO,PB,PoMO, JC SC 2 DELIVERY	-+++++++	Reviews
OGC Gate ay Process Gate 3 Investment SR0,PB,PoMO, JC Image: Comparison of the state of		1
OGC Gateway Process Gate 4 Readiness for SR0,PB,P0MO, JC Service Service		
OGC Gateway Process Gate 5 Operations SRO,PB,PoMO, JC		
Review & Benefits		
SRO, HAPS PB, PoMO,		TBC
External Audit PB, JC, JSC Image: Control of the second s		Discussed with NPT Audit Team, awaiting
Internal Audit		schedule.

Bargen Ddinesig BAE ABBRTAWE SWANGEA BAY	Supporting Innovation																																		
Assurance / approval / Reporting	Activity/Product	Primary client	Apr May		20/2021 Seb Oct T	Nov Dec	Jan Feb	Mar Apr	May Jun		1/2022 Oct Seb	Nov Dec	Jan Feb	Mar Apr	May		022/202 Geb Geb	S Nov	Jan Feb	Mar	May	2 Inf	023/202 Seb des	4 Nov Dec	Jan Feb	Mar Apr	May Jun	Inf	202 Seb	24/202	Dec	Jan	Mor	Mar	Comments
Governance	•		• • • •					•																											
Meetings																																			
SILCG Programme Board	Meeting	SRO, Partners, PoMO			x	x	x	x x	x x		x	x	x	x x	x	x		1	x	x		x	x	×		x	x	:	x		x)	x qu	uarterly meetings
Project Working Group - BTC	Meeting	NPT, Partners	x x	x x		x x	xx	x x					x x		x		x x		x x x	(x)	K X	x x		x x x				x			K X	x :			lonthly meetings
Project Working Group - SWITCH Project Working Group - Decarb	Meeting Meeting	NPT,SU, Partners NPT, Partners	x x	x x x				xx	x x x	x x	XX		X X	X X	x x	x x	x x	x	XX		< X	x x	x x	x	XX	XX	XX	x	x x	x		X	x)		lonthly meetings lonthly meetings
Project Workking Group - AMPF	Meeting	NPT, Partners	x x																																Ionthly meetings
Neath Port Talbot Council - RSD Board SBCD Joint Committee	Council Meeting Meeting	NPT SRO, JC, PoMO	хх	X X	x x x	хх	хх	хх	x x	хх	хх	хх	хx	хх	x	x x	x x	X X	x x x	(x)	K X	x x	x x	x x x	хх	x x	x x	x	x x	x	K X	x :	x	x M	lonthly meetings
							xx	x	x		x x		хx		3		x	x	x	x		x	x	x	x	x	x		x	3	۲.	3	x		lonthly meetings, bi-monthly after June 2022
SBCD Programme Board SBCD Economic Strategy Board	Meeting Meeting	SRO, PB,PoMO SRO,ESB.PoMO	x x	xx	x x x	x x	x x	x x x	x x x x	x x x x	x x	x x	X X	x x x	x x	x x x	x x x	X X X	x x x x x		K X	x x x	x x x	x x x x x	X X	x x	x x	x	x x x	x	< X	X	x) x	× Mi Bi-	Ionthly meetings I-monthly meetings
SBCD Joint Scrutiny Committee	Meeting	SRO, JSC, PoMO				x x			x x	x	x	x	x	x	3	x	x	x	x	x		x	x	x x	x		x		x	x	x		x	M	Ionthly meetings Ionthly meetings
PoMO / Project Leads Team Meeting Strategies, Policies, Processes and Plan	Meeting	PoMO, Project Leads	XX	XX	x x x	XX	XX	X X	X X	X X	XX	XX	XX	X X	x	x x	X X	XX	x x x		K X	X X	x x	x x x	XX	X X	XX	x	x x	X	K X	X	x)	x M	anthly meetings
Strategies, Forcies, Frocesses and Flan			1 1 1			1			1 1		П		ΠT			11			11			1 1		TT								T T	1	1	
SILCG Programme Business Case	sine	SRO, SILCG PB, PoMO, PB, JC. JSC				x	x		x	x x									×	x x	ĸ						×	:						PE 20	BC approved Aug 2021, update to PBC starting in 024 with PB sign off scheduled at June 2024 meeting
Reporting		1								-																	r - 1 -								
Highlight Report	Monthly Report	SRO, SILCG PB, PoMO, PB, JC, JSC, ESB				хx	x	×	xx	×	×	хx	×	×	x	×	x x	×	x x	×	×	×	x x	хx	x	×	x x		x x	3	< x		x	×M	lonthly report apart from when Quarterly Monitoring
Programme Risk Register	Regular Report	SRO, SILCG PB, PoMO, PB, JC, JSC				x x	xx	x	x	x	×		x	x	3	x x		x	x	x		x x		x	x	x	x	x		x		x	,	x Re	egular review
Programme Issues Log	Regular Report	SRO, SILCG PB, PoMO,				хx	x x	x	xx	x	×	x x	x	×	x	x x		x x	x x	x	x	x x		x x x	x	x	x x	x		x	< x	x	,	x Re	egular review
Quarterly Monitoring Report	Quarterly Report	PB, JC, JSC SRO, SILCG PB, PMO, PB JC, JSC, ESB	З,				x	x		x	x		×	x		x		x	x		ĸ	x		x	x	x		x		x		x		Q	uarterly review
Intregrated Assurance & Approval Plan	Quarterly Report	SRO, SILCG PB, PoMO, ESB					x x	x x	xx	x	x	x x	×	x x	x	x x		x x	x x	x	ĸ x	x x		x x x	x	x x	x x	x		x	< x	x	,	x Re	egular review
Benefits Register	Quarterly Report	SRO, SILCG PB, PoMO, PB, JC, JSC, ESB											x	x		x		x	x	3	ĸ	x		x	x	x		x		x		x		Q	uarterly review
Community Benefits	Quarterly Report	SRO, SILCG PB, PoMO, PB, JC, JSC, ESB											×	x		x		x	x		ĸ	x		x	x	×		×		x		x		Q	uarterly review
Financial Monitoring	Quarterly Report	SRO, SILCG PB, PoMO, PB, JC, JSC, ESB					x	x		x	x		x	x		x		x	x		ĸ	x		x	x	×		×		x		x		Q	uarterly review
Procurement Pipeline	Quarterly Report	SRO, SILCG PB, PoMO, PB, JC, JSC, FSB											x	x		x		x	x		ĸ	x		x	x	x		x		x		x		Q	uarterly review
Assurance		PB, 30, 330, E38										<u> </u>	H																		_	1 1			
Level 1 - Functional Assurance (Internal)													-																						
Technical, due diligence, data security and	Internal procedures	SRO, SILCG PB, PoMO,	TIT			1		×	×		x	×	TT 1	x x		×	×		×	×	x	x	×	×		x x	×		×		x	ΤT	,	x To	o plan with NPT internal audit for 2022
financial Level 2 - Independent		PB, JC, JSC							1-1		1		ш							1															
OGC Gateway Process	Risk Potential Assessment	SRO, PB, PoMO	1 1 1				11	11	11		11	П	T						11	Т	11	11		T		I I		П		Т				h.	leeting with WG Jan 2022
OGC Gateway Process	Performance Assessment Review	SRO, PB, PoMO, JC	+	×			+	$ \rightarrow $	++				++	×	+ +	+	\rightarrow	++	+	++		+		++	++	\square		+			_		_		-
	(PAR)	SRO, PB, PoMO, JC SRO, HAPS PB, PoMO, PB		x			\parallel				\parallel												x					\parallel		1	<				CA Amber rating - June-20. art of BC approval process. All recommedations
OGC Gateway Process	Critical Friend Review (CFR)	JC, JSC	,		×								\square																						omplete
OGC Gateway Process	Gate 0 Programme Strategic Assessment	SRO, PB, PoMO, JC																			x						x							tin Pr	ssessent meeting with PoMO & WG Jan 2022. Gate 0 med to co-incide with key decision points for projects. rovisional scheduling shown for 2023 - to be agreed llowing Sep 22 review.
OGC Gateway Process	Gate 1 Business Justification	SRO, PB, PoMO, JC	$ \top$				T	T	ΙT			$\left \right ^{-}$	$ ^{\neg}$			I T	T	ΙT		Ιſ	T			[[Γ	
OGC Gateway Process	Gate 2 Delivery Strategy	SRO,PB,PoMO, JC											\square					$\uparrow\uparrow$										\uparrow			1		1	De	elivery Strategy for AMPF and PDF
OGC Gateway Process	Gate 3 Investment Decision	SRO,PB,PoMO, JC		++									H						x						$^{++}$			++					+	In	vestment decision for SWITCH Sep 22. Investment acision for AMPF June 23
OGC Gateway Process	Gate 4 Readiness for Service	SRO,PB,PoMO, JC				\square	+				+	H	H	Ħ	++	+	\square	+	+	+			+	+	+	Ħ	\vdash	+		Ħ		\vdash	+	ue	
OGC Gateway Process	Gate 5 Operations Review & Benefits	SRO,PB,PoMO, JC																																Re	eview and benefits for Technology Centre
Level 3 - Audit																																			
External Audit		SRO, SILCG PB, PoMO, PB, JC, JSC	$ \top$				T	T	ΙT			$ ^{-}$	$ ^{\neg}$			I T	T	ΙT		[T			[[[AR to be arranged (Nov 2024)
Internal Audit		SRO, SILCG PB, PoMO, PB, JC, JSC																x	x																iscussions held with NPT internal audit team to be eld in October 2022
		SRO, SILCG PB, PoMO,		+	++	\square					++	\vdash	\square		++	+	+	++		+				++			\vdash	++	+	+	+	++	+		oMO to advise
Risk Critical Friends	1	PB, JC, JSC									1			I I											1 1			1 1			_	1	1		